WOODSTOCK TOWNSHIP

LENAWEE COUNTY, MICHIGAN

ANNUAL FINANCIAL REPORT

MARCH 31, 2005

### Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

ocal Government T	уре	П Пан	Local Governme	ent Name STOCK TOWNSHIP		County LEN	AWEE
udit Date	ownshi	Opinion Date	WOOD	Date Accountant Report Submitte	d to State:		
		the Coup	mmental Accol	government and rendered a	AODI UNG MO	• · · · · · · · · · · · · · · · · · · ·	
nancial Staten	ents fo	or Counties and Local Un	its of Governme	ent in Michigan by the Michig	gan Departmen	t of Treasury	<i>'</i> .
e affirm that:	mnlied	with the Rulletin for the	Audits of Local (	Units of Government in Mich	nigan as revised	l.	
		ublic accountants register					
. We are ceπ le further affirm omments and ι	n the fo	ollowing. "Yes" responses	s have been dis	closed in the financial stater	nents, includinç	the notes, o	or in the report of
ou must check	the ap	plicable box for each iten	n below.				
Yes 🗸 N	lo 1	. Certain component un	its/funds/agenci	ies of the local unit are exclu	ided from the fi	nancial state	ements.
Yes 🔽 l	No 2	. There are accumulate 275 of 1980).	d deficits in on	e or more of this unit's unr	eserved fund b	alances/reta	ined earnings (F
Yes 🔲 I	No 3	s. There are instances amended).	of non-compliar	nce with the Uniform Accor	unting and Bud	igeting Act	(P.A. 2 of 1968
Yes 🔽	No 4	. The local unit has vi requirements, or an or	olated the conditional older issued under	ditions of either an order i er the Emergency Municipal	ssued under th Loan Act.	ne Municipa	I Finance Act o
Yes 🗸	No 5	5. The local unit holds of as amended [MCL 12	deposits/investn 9.91], or P.A. 55	nents which do not comply 5 of 1982, as amended [MC	with statutory L 38.1132]).	requirement	s. (P.A. 20 of 19
Yes 🗹	No 6			distributing tax revenues that			
Yes 🗸	No 7	7 noncion benefite (nor	mal costs) in th	stitutional requirement (Artine current year. If the plant trequirement, no contribution	s more than 1	JU% IUIIU <del>U</del> U	and the overion
Yes 🗸	No l	8. The local unit uses ( (MCL 129.241).	credit cards and	d has not adopted an app	licable policy a	s required t	oy P.A. 266 of
Yes 🔽	No :	9. The local unit has not	adopted an inv	restment policy as required t	oy P.A. 196 of 1	997 (MCL 1	29.95).
We have encl	osed t	he following:		_	Enclosed	To Be Forward	
		nts and recommendation	s.		~		
Reports on inc	dividua	I federal financial assista	nce programs (	program audits).			~
Single Audit F	Reports	(ASLGU).					<b>V</b>
Certified Public A	ccountai	nt (Firm Name)					
Street Address	MAIN	JBLEY, CPA		City	:I	State MI	ZIP 49256
Accountant/Sign	/ «///»					Date 6/24/05	

#### WOODSTOCK TOWNSHIP ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED MARCH 31, 2005

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#### **Using This Annual Report**

The annual report consists of a series of financial statements. The statement of net assets and the statement of activities are both new and provide information about the activities of Woodstock Township government-wide basis. They are designed to present a longer-term view of the Township's finances. Fund financial statements tell how services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements.

#### **Overview Of The Financial Statements**

The Township's basic financial statements are comprised of three components:

- A) Government-wide financial statements.
- B) Fund financial statements.
- C) Notes to the financial statements.

This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The Township maintains 4 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general, fire and ambulance fund and each of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The Township adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

**Proprietary Funds.** The Township maintains one type of proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township uses enterprise funds to account for its wastewater operations.

Fiduciary Funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes To The Financial Statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement of some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government, public safety, public works, health and welfare and community development. The business-type activities of the Township include waste water activities reflected in the utilities fund.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categories; governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

#### Other Information

The Township has reported under required supplementation information, information about the General Fund and Major Type Funds, and Combining Balance Sheets and Statement of Revenues, Expenditures and Changes in Fund Balances - Non-Major Type Governmental Funds.

#### The Township As A Whole

The Township's net assets for the year ended March 31, 2005 increased by 5.0% over the prior year, and management feels that even though the economic conditions have been slightly depressed, that the Township was fiscally able to grow at a rate above inflation.

The governmental activities reflect net assets of \$245,305 and the business-type (utilities) of \$1,712,354.

By far the largest portion of the Township's net assets (64.4%) reflects its investment in capital assets (e.g. land, buildings, vehicles, equipment and infrastructure), less any related debt used to acquire these assets that are still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### WOODSTOCK TOWNSHIP NET ASSETS

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
	<u>2005</u>	<u>2005</u>	<u>2005</u>
Revenue			
Program Revenue:	\$ 63,886	\$107,449	\$ 171,335
Charges for Services	2,547		2,547
Operating Grants and Contributions Capital Grants and Contributions	2,547		
Capital Grants and Contributions			
General Revenue:			560 767
Property Taxes	483,131	86,636	569,767
Grants and Contributions Not	104 005		194,885
Restricted To Specific Program	194,885	17,761	35,753
Interest and Rentals Earnings	17,992		
Total Revenue	762,441	211,846	974,287
Expenses  General Government Public Safety Public Works Community and Economic Development Health and Welfare Interest on Long-Term Debt Utilities Expenses Other Functions  Total Expenses	128,626 310,513 196,410 7,465 15,550  29,215	28,575 165,984 	128,626 310,513 196,410 7,465 15,550 28,575 165,984 29,215
Increase (Decrease) In Net Assets	74,662	17,287	91,949
Net Assets Beginning of Year	887,278	925,486	1,812,764
Net Assets End of Year	<u>\$961,940</u>	\$942,773	\$1,904,713

#### **WOODSTOCK TOWNSHIP NET ASSETS**

	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
	<u>2005</u>	<u>2005</u>	<u>2005</u>
Current and Other Assets Capital Assets	\$732,548 245,305	\$ 347,698 _1,712,354	\$1,080,246 1,957,659
Total Assets	<u>\$977,853</u>	\$2,060,052	\$3,037,90 <u>5</u>
Long-Term Liabilities Outstanding Other Liabilities	\$ 15,913	\$1,117,200 79	\$1,117,200 15,992
Total Liabilities	15,913	1,117,279	1,133,192
Net Assets Invested in Capital Assets, Net of Related Debt Unrestricted	245,305 716,635	595,154 <u>347,619</u>	840,459 1,064,254
Total Net Assets	<u>\$961,940</u>	\$ 942,773	\$1,904,713

#### **Government Activities**

Government activities increased the Township's net assets by \$74,662.

#### **Business-Type Activities**

Business-type activities increased the Township's net assets by \$17,287.

#### The Township's Funds

Our analysis of the Township's funds begins on Page 9, following the entity wide financial statements. The fund financial statements provide detail information about the most significant funds, not the Township as a whole. The Trustee Board and management creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millages, etc.

#### **General Fund Budgetary Highlights**

Differences between the original budget and amended budget were insignificant. Actual results in revenue were higher then budgeted, where expenses were closer to budgeted numbers.

#### **Capital Assets And Debt Administration**

The Township's investment in capital assets for its governmental and business-type activities as of March 31, 2005, amounted to \$1,957,659 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment. The total increase in the Township's investment in capital assets for the current year was .4%.

Long-term debt of the Township decreased by \$54,000 (see Note 7 of the basic financial statements). There was no new debt incurred in the fiscal year ended March 31, 2005.

#### **Economic Factors And Next Year's Budget And Rates**

The Township's budget for 2005-2006 fiscal year has taken inconsideration, the economic condition of the State of Michigan anticipating reduced state share revenues. This will require close tabs on expenditures for the upcoming year and adjustments will be made to mirror, when possible, the revenue base, with expenses.

#### **Contacting The Townships Management**

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office at 4686 Devils Lake Hwy., Addison, Michigan 49220.

### PHILIP R. RUBLEY

- Certified Public Accountant -

133 W. Main Street • Morenci, MI 49256 Phone 517/458-2274 Fax 517/458-6353

PHILIP R. RUBLEY, C.P.A.

MEMBERS OF
AMERICAN INSTITUTE OF C.P.A.'S
& THE MICHIGAN ASSOCIATION OF C.P.A.'S

June 24, 2005

Township Board Woodstock Township Lenawee County Addison, Michigan 49220

#### INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Woodstock Township as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Woodstock Township, management. Our responsibility is to express opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Woodstock Township, as of March 31, 2005, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 9, the Township's has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - For State and Local Governments, as of April 1. 2004.

The management's discussion and analysis and budgetary comparison information on pages 1 through 6, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Woodstock Township basic financial statements. The combining and individual non-major fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements.

#### Woodstock Township June 24, 2005

The combining and individual non-major fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Respectfully Submitted,

Philip R. Rubley, CBA

PRR/cab

### WOODSTOCK TOWNSHIP Government-wide Statement of Net Assets March 31, 2005

	Governmental Activities	Business-Type <u>Activities</u>	<u>Total</u>
Assets			
Cash and Equivalents	\$670,027	\$ 310,409	\$ 980,436
Receivables - Net	43,175	26,205	69,380
Prepaid Items and			
Other Assets	19,596	10,834	30,430
Internal Balances	(250)	250	
Capital Assets Not			
Being Depreciated	25,000		25,000
Capital Assets Being			
Depreciated - Net	220,305	1,712,354	1,932,659
Total Assets	<u>\$977,853</u>	\$2,060,052	\$3,037,905
<u>Liabilities</u> Accounts Payable and Accrued Expenses	\$ 15,913	\$ 79	\$ 15,992
Long-Term Liabilities:			
Due Within One Year		54,000	54,000
Due In More Than One Year		1,063,200	1,063,200
Total Liabilities	15,913	1,117,279	1,133,192
Net Assets Invested In Capital Assets,			
Net of Related Debt	245,305	595,154	840,459
Unrestricted	716,635	347,619	1,064,254
Total Net Assets	<u>\$961,940</u>	\$ 942,773	\$1,904,713

### WOODSTOCK TOWNSHIP Government-wide Statement of Activities For The Year Ended March 31, 2005

Functions/Programs	Expenses	Charges For <u>Services</u>	Operating Grants And Contributions	Capital Grants And Contributions	Net (Expenses) <u>Revenues</u>
Primary Government					
Governmental Activities:					
General Government	\$128,626	\$ 6,368	\$	\$	\$(122,258)
Public Safety	310,513	47,918	2,547		(260,048)
Public Works	196,410				(196,410)
Community and					
Economic Development	7,465	9,600			2,135
Health and Welfare	15,550				(15,550)
Other Functions	29,215				(29,215)
Total Governmental	,				
Activities	687,779	63,886	2,547		(621,346)
Business-Type Activities: Utilities	194,559	107,449			(87,110)
Total Business-Type Activities	194,559	107,449			
Total Government	\$882,338	<u>\$171,335</u>	<u>\$2,547</u>	<u>\$</u>	\$(708,456)

## WOODSTOCK TOWNSHIP Government-wide Statement Of Activities (Concluded) For The Year Ended March 31, 2005

<b>Primary Governme</b>	≀nt
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	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>	
Changes in Net Assets Net (Expense) Revenue	\$(621,346)	\$(87,110)	\$ (708,456)	
General Revenues: Property Taxes Grants and Contributions	483,131	86,636	569,767	
Not Restricted To Specific Programs	194,885		194,885	
Unrestricted Investment Earnings and Rentals	17,992	17,761	35,753	
Total General Revenues, Contributions and Transfers	696,008	104,397	800,405	
Change In Net Assets	74,662	17,287	91,949	
Net Assets, Beginning of Year	887,278	925,486	1,812,764	
Net Assets, End of Year	\$ 961,940	\$942,773	\$1,904,713	

## WOODSTOCK TOWNSHIP Governmental Funds Balance Sheet March 31, 2005

	General <u>Fund</u>	Fire and Ambulance <u>Fund</u>	Other Non-Major Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
ASSETS Cash and Cash				
Equivalents	\$363,201	\$277,141	\$29,685	\$670,027
Prepaid Expenses	9,977	9,619		19,596
Receivables - Net	18,110	23,872	1,193	43,175
Due From Other Funds	483	<u>754</u>	<u>94</u>	1,331
Total Assets	<u>\$391,771</u>	\$311,386	\$30,972	<u>\$734,129</u>
LIABILITIES Accounts Payable/ Accrued Liabilities	\$ 15,204	\$	\$ 709	\$ 15,913
Due to Other Funds	1,098	·	483	1,581
Deferred Revenue	1,377	2,520		3,897
Total Liabilities	17,679	2,520	1,192	21,391
SUND DAI ANGEO				
FUND BALANCES Unreserved	374,092	308,866	29,780	712,738
Total Fund Balances	374,092	308,866	29,780	712,738
Total Liabilities and Fund Balances	\$391,77 <u>1</u>	\$311,386	<u>\$30,972</u>	\$73 <b>4</b> ,129

#### **WOODSTOCK TOWNSHIP**

## Reconciliation of Fund Balances On The Balance Sheet For Governmental Funds To Net Assets Of Governmental Activities On The Statement of Net Assets March 31, 2005

Fund Balances – Total Governmental Funds	\$712,738
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	
Add: Capital Assets	329,001
Deduct: Accumulated Depreciation	(83,696)
Revenue that has been billed as a receivable, but not collected until later years, was not reported in the funds.	
Add: Deferred Revenue	3,897
Net Assets of Governmental Activities	<u>\$961,940</u>

# WOODSTOCK TOWNSHIP Governmental Funds Statement of Revenue, Expenditures, and Changes In Fund Balances For The Year Ended March 31, 2005

	General <u>Fund</u>	Fire and Ambulance <u>Fund</u>	Other Non-Major Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
REVENUES				
Taxes and Assessments	\$260,794	\$202,110	\$16,330	\$479,234
Intergovernmental	194,885	· · ·	2,047	196,932
State Grants	500		·	500
Licenses and Permits	48,584			48,584
Fines and Forfeitures	8,722			8,722
Charges for Services	212			212
Interest and Rentals	12,973	4,645	374	17,992
	6,198	170		6,368
Other	6,198			0,300
Total Revenue	532,868	206,925	18,751	758,544
<b>EXPENDITURES</b>				
Current:				
General Government	122,534			122,534
Public Safety	92,514	210,421		302,935
Public Works	179,994		16,416	196,410
Community Economic	2,3,332		,	
Development	7,465			7,465
Health and Welfare	15,550			15,550
Capital Outlay	10,285			10,285
Other Functions	29,215			29,215
Other Functions	25,215	1.16 1.00 1.00		
Total Expenditures	457,557	210,421	16,416	684,394
Excess of Revenue Over				
(Under) Expenditures	75,311	(3,496)	2,335	74,150
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing				
Sources (Uses)				
		<del> </del>	<del></del>	<del>-, , ,</del>
Net Change In Fund Balances	75,311	(3,496)	2,335	74,150
Fund Balances – Beginning of Year	298,781	312,362	27,445	638,588
Fund Balances – End of Year	\$374,092	<u>\$308,866</u>	<u>\$29,780</u>	\$712,738

#### **WOODSTOCK TOWNSHIP**

#### Reconciliation Of The Statement Of Revenues, Expenditures, And Changes In Fund Balances Of Governmental Statement Of Activities March 31, 2005

Net Change In Fund Balances – Total Governmental Funds	\$ 74,150
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Add: Capital Outlay	10,285
Deduct: Depreciation Expense	(13,670)
Revenue deferred on the governmental funds report, which has been charged to receivable and thus income on the statement of activities	3,897
Change In Net Assets Of Governmental Activities	<u>\$ 74,662</u>

#### WOODSTOCK TOWNSHIP Statement of Net Assets Proprietary Funds March 31, 2005

Business-Type Activities	-
Enterprise Funds	

•	<u>Utilities Fund</u>
Assets Current Assets: Cash and Cash Equivalents Due From Other Funds Accounts Receivable Current Portion of	\$ 310,409 250 26,205
Long Term Contract	782
Total Current Assets	337,646
Noncurrent Assets: Property and Equipment - Net Long Term Portion of Long Term Contract	1,712,354 10,052
Total Noncurrent Assets	1,722,406
Total Assets	<u>\$2,060,052</u>
Liabilities Current Liabilities: Accounts Payable and Accrued Liabilities Bonds Payable, Current Portion	\$ 79 <u>54</u> ,000
Total Current Liabilities	54,079
Noncurrent Liabilities: Bonds Payable	1,063,200
Total Noncurrent Liabilities	1,063,200
Total Liabilities	1,117,279
Net Assets Invested in Capital Assets, Net of Related Debt	EQE 154
Unrestricted	595,154 347,619
Total Net Assets	942,773
Net Assets of Business-Type Activities on the Government-Wide Statement of Net Assets	<u>\$2,060,052</u>

#### **WOODSTOCK TOWNSHIP**

#### Statement of Revenues, Expenses and Changes in Fund Net Assets Proprietary Funds

For The Year Ended March 31, 2005

#### Business-Type Activities - Enterprise Funds

	<b>Utilities Fund</b>
Operating Revenues	
Charges for Services	\$107,449
Expenses	
Salaries and Wages	1,100
Fringe Benefits	84
Office Expenses	1,136
Contractual Services	74,981
Depreciation	88,683
Total Operating Expenses	165,984
Operating Income (Loss)	(58,535)
Non-Operating Revenues (Expenses)	
Investment Income	5,036
Interest Income and Penalties	12,725
Interest Expense	(28,575)
Debt Service	<u>86,636</u>
Total Non-Operating Revenues (Expenses)	75,822
Income	17,287
Net Assets, Beginning of Year	925,486
Net Assets, End of Year	\$942,773

### WOODSTOCK TOWNSHIP Reconciliation Of The Statement Of Revenues, Expenditures, To The Statement Of Activities March 31, 2005

Change In Net Assets – All Enterprise Funds	\$17,287
No additional adjustments	
Change In Net Assets Of Business-Type Activities	<u>\$17,287</u>

# WOODSTOCK TOWNSHIP Statement of Cash Flows Proprietary Funds For The Year Ended March 31, 2005

<b>Business-Type Activities</b>
Enterprise Funds

Cash Flows From Operating Activities Cash Received from Customers Cash Payment to Suppliers For Goods and Services/Employees	\$103,355 (83,423)
Net Cash Provided (Used)  Cash Flows From Capital and	<u>19,932</u>
Related Financing Activities  Debt Retirement  Bond Principal Payments  Bond Interest Payments	86,636 (51,600) (28,575)
Net Cash (Used) by Capital and Related Financing Activities)	6,461
Cash Flows From Investing Activities Investment Income Payment Received on Long Term Contract	17,761 737
Net Cash Provided (Used) by Investing Activities	18,498
Net Increase (Decrease) in Cash and Cash Equivalents	44,891
Cash and Cash Equivalents, Beginning of Year	265,518
Cash and Cash Equivalents, End of Year	\$310,409
Reconciliation to Statement of Net Assets Cash and Cash Equivalents	<u>\$310,409</u>

## WOODSTOCK TOWNSHIP Statement of Cash Flows (Concluded) Proprietary Funds For The Year Ended March 31, 2005

#### Business-Type Activities - Enterprise Funds

Reconciliation of Operating Income (Loss)  to Net Cash Provided by Operating Activities: Operating Income \$17,287 Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by Operating Activities: Depreciation 88,683 Changes in Assets and Liabilities: Accounts Receivable (14,157) Accounts Payable, Accrued Liabilities, Bonds Current Portion (3,722) Other Assets (10,063  Net Cash Provided (Used) by Operating Activities: Acquisition of Capital Assets Acquisition of Capital Assets Principal Paid on Bonds Principal Received on Long-Term Contract (737)  Net Cash (Used) from Financing Activities 53,263  Net Increase (Decrease) in Cash and		
Reconciliation of Operating Income (Loss)  to Net Cash Provided by Operating Activities:  Operating Income \$17,287  Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by Operating Activities:  Depreciation \$88,683  Changes in Assets and Liabilities: Accounts Receivable (14,157)  Accounts Payable, Accrued Liabilities, Bonds Current Portion (3,722) Other Assets 10,063  Net Cash Provided (Used) by Operating Activities: Acquisition of Capital Activities: Acquisition of Capital Assets  Net Cash (Used) from Capital Activities  Principal Paid on Bonds 54,000 Principal Received on Long-Term Contract (737)  Net Cash (Used) from Financing Activities 53,263		Utilities Fund
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Cash and Cash Equivalents, End of Year \$ 310,409	Casn and Casn Equivalents, End of Year	<u>\$ 310,409</u>

#### WOODSTOCK TOWNSHIP Fiduciary Funds – Statement of Net Assets March 31, 2005

	Current Tax Collection <u>Fund</u>	Trust and Agency <u>Fund</u>
Assets Cash and Cash Equivalents	<u>\$ 40</u>	<u>\$ 443</u>
Total Assets	<u>\$ 40</u>	<u>\$ 443</u>
<u>Liabilities</u> Due to Other Funds	<u>\$ 40</u>	<u>\$ 443</u>
Total Liabilities	<u>\$ 40</u>	<b>\$ 443</b>

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Woodstock Township conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units.

The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below:

#### A. Reporting Entity

Woodstock Township is governed by an elected board. The accompanying financial statements present the government for which government is considered to be financially accountable.

#### B. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Property taxes, franchise taxes, intergovernmental revenue licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The government reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Fire and Ambulance Fund is a special Revenue Fund that receives monies for contractual services and charges for the purpose of providing fire protection and Advanced and Basic Life Support Services to the community.

The government reports the following major proprietary funds:

The Utilities Fund accounts for acquisition, operation and maintenance of the Township's waste water system.

Additionally, the government reports the following fund types:

The Agency Funds account for assets held by the Township acting as an agent for individuals, private organizations, other governments and/or other funds.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-side and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected not to follow private-sector standards issued after November 30, 1989 for its business-type activities and enterprise funds.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary Funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Utilities Funds are charges to customers for sales and services. The Utilities Funds are also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

#### D. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### E. Assets, Liabilities, and Net Assets or Equity

1. <u>Bank Deposits and Investment -</u> Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

State statues authorize the government to deposit in the accounts of federally insured banks, credit unions, and savings and loans associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

- 2. Receivables and Payables In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."
- 3. <u>Prepaid Items -</u> Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.
- 4. <u>Inventories -</u> All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.
- 5. Capital Assets Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., road, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$1,500 (amount not rounded) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government, as well as the component units, are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land Improvements	20 - 50
Building	10 - 50
Machinery, Equipment,	
And Furnishings	5 - 35
Utility Systems	50 - 100
Infrastructure	15 - 100
Vehicles	5 - 15

Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

6. Fund Equity — In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information — Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

On or before the end of March of each year, the Township Board proposes a budget for review and holds public hearings and a final budget is adopted.

The appropriated budget is prepared by fund, function and activity. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is with the Board of Trustees.

B. Excess of Expenditures Over Appropriations in Budgeted Funds - P.A. 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amounts appropriated. During the year ended March 31, 2005, the government incurred expenditures in excess of amounts appropriated at the legal level of budgetary control as follows:

General Fund:	Amended <u>Budget</u>	<u>Actual</u>	<u>Variance</u>
General Government: Supervisor Treasurer Board of Review	\$11,050 15,500 1,000	\$11,713 17,562 1,594	\$ 663 2,062 594
Public Works: Street Maintenance	179,869	179,994	125
Public Safety: Inspections Fire and Ambulance	21,275	21,966 550	691 550
Capital Outlay	5,000	10,285	5,285
Other Functions	15,644	29,215	13,571

#### **NOTE 3 - DEPOSITS AND INVESTMENTS**

The government unit's deposits and investment policy are in accordance with statutory authority.

Investments made by the Township are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk by the three categories described below:

Category 1:	Insured or	registered,	or securities	held by	the	Township	or	its
	agent in the	ne Township's	name.	_		-		

Category 3: Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Township's name.

	Category 1_	2	3	Carrying <u>Value</u>	Market <u>Value</u>
Checking, Savings and Certificate of Deposits	\$117,480	\$863,434	\$	\$980,914	\$980,914
	\$117,480	\$863,434	<u>\$</u>	\$980,914	\$980,914

#### **Balance Sheet Cash And Cash Investments**

The Governmental Accounting Standards Board (GASB) Statement No. 3 risk disclosures for the Township's deposits are as follows:

<u>Deposits</u>	Carrying <u>Amount</u>
Insured (FDIC) (FSLIC) Uninsured:	\$117,480
Uncollateralized	863,434
Total	\$980,914

#### **NOTE 4 – CAPITAL ASSETS**

Capital assets activity for the year ended March 31, 2005 was as follows:

	Beginning <u>Balance</u>	Increases	Decreases	Ending Balance
Governmental Activities				
Capital Assets, Not				
Being Depreciated:				
Land	\$ 25,000	<u>\$</u>	<u>\$</u>	\$ 25,000
	25,000			25,000
Capital Assets,				
Being Depreciated:	224 256			
Buildings Vehicles	224,856			224,856
Equipment	29,459 35,450			29,459
Edarbillette	35,450	14,236		49,686
Total Capital Assets Being Depreciated	289,765	14,236		304,001
Less Accumulated				
Depreciation For:				
Buildings	(29,946)	(4,437)		(34,383)
Vehicles	(14,730)	(7,365)		(22,095)
Equipment	(25,350)	(1,868)		(27,218)
Total Accumulated Depreciation	(70,026)	(13,670)		(83,696)
Total Capital Assets, Being Depreciated, Net	219,739	566		220,305
Governmental Activities Capital Assets, Net	\$ 244,739	<u>\$ 566</u>	\$	\$ 245,305
Business-Type Activities Capital Assets, Being Depreciated:				
Buildings and Systems	\$ 3,496,099	\$	\$	\$ 3,496,099
Equipment	1,200			1,200
Total Capital Assets Being Depreciated	3,497,299		***	3,497,299
Less Accumulated				
Depreciation For:				
Buildings	(1,695,062)	(88,683)		(1,783,745)
Equipment	(1,200)			(1,200)
Total Accumulated Depreciation	(1,696,262)	(88,683)		(1,784,945)
Total Capital Assets, Being Depreciated, Net	1,801,037	(88,683)		1,712,354
Business Type Activities Capital Assets, Net	\$ 1,801,037	<u>\$ (88,683</u> )	<u>\$</u>	\$ 1,712,354

Depreciation expense was charged to functions/programs of the Township as follows:

Governmen	tal Ac	ctivit	ies:
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General Government \$ 6,092 Public Safety 7,578

Total Depreciation Expense Governmental Activities

\$13,670

\$88,683

#### **Business-Type Activities:**

Utilities \$88,683

Total Depreciation Expense
Business-Type Activities

#### NOTE 5 - INTERFUND RECEIVABLES AND PAYABLES

At March 31, 2205, the following were interfund receivables and payables in the fund statement.

Fund	Interfund <u>Receivables</u>	Interfund <u>Payables</u>
General	\$ <b>4</b> 83	\$1,098
Fire and Ambulance	754	
Street Light	94	
Utilities	250	
Other Agency Funds		483
	\$1,581	\$1,581

#### **NOTE 6 – PROPERTY TAXES:**

The Township bills and collects property taxes and also taxes for the County and several School Districts within its jurisdiction. Collections and remittances of the County and School taxes are accounted for in the Current Tax Collection Agency Fund. Township property tax revenues are recognized as revenues in the fiscal year levied to the extent that they result in current receivables.

The Township currently levies 2.6702 mills. Property taxes attach as an enforceable lien on the property as of January 1.

#### NOTE 7 - LONG TERM DEBT - SEWER FUND (BUSINESS TYPE ACTIVITIES)

During the fiscal year, on September 26, 2002 the Rollin-Woodstock Sanitary Drain bonds were refinanced. The revised bond issue amount was \$5,080,000, with Woodstock's share being 24% or \$1,219,200.

Bonds Payable - March 31, 2005	\$1,117,200
Less: Current Portion	54,000
Total Long Term Portion	\$1,063,200

Debt Service requirements over the next five years are as follows:

	<u>Principal</u>	<u>Interest</u>	
October 1, 2005	\$ 54,000	\$ 27,930	
October 1, 2006	55,200	26,580	
October 1, 2007	56,400	25,200	
October 1, 2008	57,600	23,790	
October 1, 2009	58,800	22,350	
October 1, 2010	60,000	20,880	
Thereafter	775,200	121,020	
Total	\$1,117,200	\$267,750	

#### **NOTE 8 – OTHER INFORMATION**

#### **Risk Management**

The government is exposed to various risks of loss related to torts; theft of damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended March 31, 2005, the government carried insurance through various commercial carriers, to cover all risks of losses. The government has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

#### **NOTE 9 – ACCOUNTING CHANGE**

Effective April 1, 2004, the Woodstock Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments (GASB No. 34), along with all related statements and interpretations. Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

- A Management's Discussion and Analysis of the Township's overall financial position and results of operations has been included.
- Township-wide financial statements (statement of net assets and statement of activities) prepared using full accrual accounting for all of the Township's activities have been provided.
- Capital assets in the governmental activities column of the statement of net assets totaling \$1,957,659.
- The fund financial statements focus on major funds rather than fund types.

# WOODSTOCK TOWNSHIP Budgetary Comparison Schedule General Fund For The Year Ended March 31, 2005

<b>-</b>	Original <u>Budget</u>	Amended <u>Budget</u>	<u>Actual</u>	Variance With Amended Budget
Beginning of Year Fund Balance				
Resources (Inflows)	\$160,000	\$160,000	\$298,781	\$138,781
Taxes and Assessments	249,039	249,039	260,794	11,755
Intergovernmental	140,000	140,000	194,885	54,885
State Grants	500	500	500	
Licenses and Permits Fines and Forfeitures	29,000	29,000	48,584	19,584
Charges for Services	3,500	3,500	8,722 212	5,222
Interest and Rentals	8,000	8,000	12,973	212 4,973
Other	15,500	15,500	6,198	(9,302)
Amounts Available for				
Appropriation	605,539	605,539	831,649	226,110
Charges to Appropriations (Outflows)				
General Government				
Trustee Board	7,700	7,700	6,868	832
Township Supervisor	11,050	11,050	11,713	(663)
Treasurer	15,500	15,500	17,562	(2,062)
Assessing	30,500	30,500	28,484	2,016
Clerk	16,200	16,200	16,061	139
Elections	5,000	11,000	10,490	510
Attorney and Auditing	14,000	14,000	10,889	3,111
Buildings and Grounds	10,000	10,000	9,070	930
Cemetery Board of Review	10,000 1,000	10,000 1,000	9,803 1,594	197 (594)
Public Safety				
Police	77,000	77,000	69,998	7,002
Inspections	21,275	21,275	21,966	(691)
Fire and Ambulance		ent top the	550	(550)
Community Economic				
<b>Development</b> Planning and Zoning	7,600	7,600	7,465	135
Public Works				
Road and Maintenance	100,000	179,869	179,994	(125)
Health and Welfare Hospital	20,600	20,600	15,550	5,050
-	·			
Capital Outlay	5,000	5,000	10,285	(5,285)
Other Functions	_101,513	15,644	29,215	(13,571)
<b>Total Charges to Appropriations</b>	453,938	453,938	457,557	(3,619)

# WOODSTOCK TOWNSHIP Budgetary Comparison Schedule Fire and Ambulance Fund (Major Special Revenue Funds) For The Year Ended March 31, 2005

	Original <u>Budget</u>	Amended <u>Budget</u>	<u>Actual</u>	Variance With Amended <u>Budget</u>
Beginning of Year Fund Balance	\$	\$	\$312,362	\$312,362
Resources (Inflows) Taxes Interest Other  Amounts Available for Appropriation	233,420	233,420	202,110 4,645 170 519,287	(31,310) 4,645 170 285,867
Charges to Appropriations (Outflows) Public Safety Fire and Ambulance Expense	_233,420	_233,420	210,421	22,999
<b>Total Charges to Appropriations</b>	233,420	233,420	210,421	22,999
Ending of Year Fund Balance	<u>\$</u>	\$	<u>\$308,866</u>	\$308,866

#### WOODSTOCK TOWNSHIP Combining Balance Sheet Non-Major Governmental Funds March 31, 2005

	<u>Special R</u>	evenue Funds	Permanent <u>Fund</u>	Total Non-Major
_	Street <u>Lighting</u>	Liquor Law <u>Enforcement</u>	Cemetery Endowment	Governmental Funds
<u>Assets</u>				
Cash Receivables:	\$28,654	\$	\$1,031	\$29,685
Accounts	1,175			1 185
Interest	1,1/5		18	1,175 18
Due from Other Funds	94		10	18 94
Prepaid Expenses				
		<del></del>		
Total Assets	<u>\$29,923</u>	<u>\$</u>	<u>\$1,049</u>	\$30,972
<u>Liabilities and</u> <u>Fund Balances</u>				
Liabilities				
Accounts Payable	\$ 1,192	\$	\$	\$ 1,192
Deposits Payable	· · · ·			
Accrued Liabilities				
Due to Other Funds				
Deferred Revenues			<del></del>	
Total Liabilities	1,192			1,192
Fund Balance	28,731		1,049	29,780
Total Liabilities And Fund Balances	<u>\$29,923</u>	<u>\$</u>	<u>\$1,049</u>	\$30,972

## WOODSTOCK TOWNSHIP Combining Statement of Revenues, Expenditures and Changes In Fund Balance Non-Major Governmental Funds For The Year Ended March 31, 2005

	Special Revenue Funds		Permanent <u>Fund</u>	Total Non-Major
	Street <u>Lighting</u>	Liquor Law Enforcement	Cemetery Endowment	Governmental Funds
Revenues:				
Taxes	\$16,330	\$	\$	\$16,330
Intergovernmental		2,047		2,047
Contribution from Local Units				
Charges for Services				
Fines and Forfeits Interest and Rents	256			
Other Revenue	356		18	374
Other Revenue				
Total Revenue	16,686	2,047	18	18,751
Expenditures:				
General Government				
Public Safety Public Works	14,369	2,047		16 416
Recreational and Cultural	14,369	2,047		16,416
Community Economic Development				
Capital Outlay				
Debt Service:				
Principal				
Interest				
Total Expenditures	14,369	2,047		16,416
Excess of Revenues Over (Under) Expenditures	2,317		18	2,335
Other Financing Sources (Uses):				
Operating Transfers In Operating Transfers (Out)				
Total Other Financing	<del></del>			
Sources (Uses)				
Excess of Revenues and Other Sources Over (Under) (Expenditures and Other Uses	2,317		18	2,335
Beginning Fund Balance	26,414		1,031	27,445
Ending Fund Balance	<u>\$28,731</u>	\$	\$1,049	\$29,780

### PHILIP R. RUBLEY

- Certified Public Accountant -

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MEMBERS OF
AMERICAN INSTITUTE OF C.P.A.'S
& THE MICHIGAN ASSOCIATION OF C.P.A.'S

June 24, 2005

Township Board Woodstock Township Lenawee County Addison, Michigan 49220

PHILIP R. RUBLEY, C.P.A.

In planning and performing my audit of the financial statements of Woodstock Township for the year ended March 31, 2005, I considered the Township's internal control structure in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements. The consideration I gave to the internal control structure was not sufficient for me to provide any form of assurance on it. However, in reviewing the Township's processes and systems, I made observations I feel should be communicated to you and I have done so in a separate letter dated June 24, 2005. In addition I have summarized other areas for Board's consideration involving internal controls and fraud considerations.

If you have any questions on the information contained in this letter please contact me.

Respectfully Submitted,

R. Rubley, CPA

PRR/cab

#### **INTERNAL CONTROLS**

Over a relatively short period of time, there have been several large fraud related cases documented in the mid-Michigan area, as well as in other areas of Michigan and throughout the country. These highly publicized cases have raised significant concerns for management of many organizations, as well as the council and board members of these not-for-profit organizations and governmental organizations, concerning their organization's vulnerability to internal or external fraud related activities. It is strongly believed that all organizations, both small and large, have some level of risk in this area and even having the "best practices" in place will not necessarily prevent the occurrence of this unfortunate activity.

Through many recent conversations with my clients regarding their susceptibility to fraud, it was noted the most important element necessary to reduce the risk of fraud is to have a sound organizational structure, which includes sound accounting and internal control policies and procedures (IN THE EYES OF THEIR EMPLOYEES). One of the key aspects of strong controls, and thus a deterrent, is senior management's support and involvement with accounting and internal control monitoring and related decisions.

Some of the key areas to focus on include, but are not limited to, the following:

- Cash receipts handling and posting to general ledgers including the initial posting of cash receipts.
- Posting of adjusting journal entries to the ledger.
- Cash disbursements, including the establishment of vendor master files in the computer system and maintenance and controls surrounding the signature of cash disbursement checks.
- Payroll, including the access to all master files detailing wage rates and other information, and the establishment of new employees in the computer system.
- Proper approval procedures for all disbursements including a good checks and balances system i.e.: no one person responsible for this function where possible.

#### **FRAUD CONSIDERATIONS**

#### Statement of Auditing Standards No. 99 (SAS99), consideration of Fraud in a Financial Statement Audit

Effective for the year ended December 31, 2003, Statement on Auditing Standards No. 99 (SAS((), Consideration of Fraud in a Financial Statement Audit, requires additional audit procedures addressing the risk of fraud in an organization. Our responsibility is not to detect fraud, but to detect material misstatements in the financial statements caused by fraud, and our consideration of fraud is integrated into the overall audit process.

Types of fraud include intentional misstatements or omissions in financial reporting and misappropriation of assets. SAS 99 requires auditors to address:

- How and where the client's financial statements might be susceptible to material misstatement due to fraud and what conditions might be present to allow fraud to occur.
- How management could perpetrate and conceal fraud.
- How management or employees could misappropriate assets of the client.

In addition, SAS 99 requires auditors to make inquiry of:

- Management regarding their awareness and understanding of fraud, fraud risks, and steps taken to mitigate risks.
- Others within the entity, including council members, non-financial executives, administrators, and non-management personnel not directly involved in the financial reporting process, regarding the existence of suspicion of fraud and the individual's views about the risks of fraud within the entity.

Risk areas identified through inquiries and based on industry knowledge will significantly affect the audit process. With your help, the implementation of these new standards will certainly lead to a greater comfort in the controls you have designed and implemented. It may even create greater efficiency in the accounting process as a byproduct of the process.

#### **Creating A Culture Of Honesty And High Ethics**

It is the Township's responsibility to establish core values and to effectively communicate the values to employees in order to create a culture with high ethical standards. The AICPA has included the following as key components necessary for the creation of such a culture.

#### **Setting The Tone At The Top**

Management, through the modeling of high ethics themselves and effectively communicating expectations to employees, is responsible for leading the effort to create the appropriate culture within the Township.

#### **Creating A Positive Workplace Environment**

The creation of a positive workplace environment, where employees feel they are treated fairly, has proven to reduce the risk of fraud. This type of environment could be created as follows:

Allowing employees to provide input related to the code of conduct.

- Enabling employees to internally seek advice concerning decisions that appear to have ethical implications.
- Establishment of a fair reward system.
- Implementation of team-focused decision making policies.

#### **Hiring And Promoting Appropriate Employees**

Policies must be effective in reducing the changes of hiring and promoting individuals with low ethical standards.

#### **Training**

Core values expressing an attitude of intolerance toward unethical behavior should be communicated immediately to new hires and should be recommunicated periodically to all employees.

#### Confirmation

Reinforcement of core values occurs if the employees are required to sign a code of conduct statement.

#### Discipline

Consequences of unethical behavior should be communicated upfront, and management response to unethical behavior should be consistent with the consequences communicated. Management's response demonstrates the level of commitment to the ethical standards and could deter future wrongdoing.

#### **Evaluating Antifraud Processes and Controls**

Perceived opportunity to successful commit fraud increases the risk that fraud will occur. The following can help in reducing the opportunity for fraud.

#### **Identifying And Measuring Fraud Risks**

The Township's vulnerability to fraudulent activity (including Fraudulent financial reporting, misappropriation of assets, bribery and other illegal acts) should be assessed.

#### Implementing And Monitoring Appropriate Internal Controls

Internal processes can be modified to reduce fraud risk. Examples of such process modifications are as follows:

- Additional review of the procurement process
- Segregation of duties
- Adequate scrutiny of interim financial reports and budget reports by management

#### **Developing An Appropriate Oversight Process**

Whether it is external or internal oversight, appropriate oversight should be identified and established.

#### **Township Board**

The Township Board is ultimately responsible for ensuring management is doing an effective job of monitoring fraud risk and implementing procedures to mitigate fraud risk. Therefore, the Board should be evaluating management's assessments and controls.

#### **Independent Auditors**

Independent auditors can provide an assessment of the Township's process for identifying, assessing and responding to the risk of fraud.

#### **Certified Fraud Examiners**

Certified Fraud Examiners can provide additional insight into the risk assessment.

#### Other Information

The following Web sites provide additional guidance on fraud and the implementation of anti-fraud programs and controls:

American Institute of Certified Public Accountants Association of Certified Fraud Examiners Financial Executives International Information Systems Audit and Control Association The Institute of Internal Auditors Institute of Management Accounts National Association of Corporate Directors Society for Human Resource Management www.aicpa.org
www.cfenet.com
www.fei.org
www.isaca.org
www.theiia.org
www.imanet.org
www.nacdonline.org
www.shrm.org

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MEMBERS OF
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& THE MICHIGAN ASSOCIATION OF C.P.A.'S

June 24, 2005

Township Board Woodstock Township Lenawee County Addison, Michigan 49220

We have examined the combined financial statements of the Woodstock Township and the combining, individual fund and account group financial statements of the Township as of and for the year ended March 31, 2005 and have issued our report thereon dated June 24, 2005. As a part of our examination, we made a study and evaluation of the Township's system of internal accounting control to the extent we considered necessary to evaluate the system as required by auditing standards generally accepted in the United States of America. Under these standards, the purposes of such an evaluation are to establish a basis for reliance on the system of internal accounting control in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statement and to assist the auditor in planning and performing his examination of the financial statements.

The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgments by management.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness, or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally by management either with respect to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our examination of the financial statements made in accordance with auditing standards generally accepted in the United States of America, including the study and evaluation of the Township's system of internal accounting control for the year ended March 31, 2005, that was made for the purpose set forth in the first paragraph of this report, would not necessarily disclose all weaknesses in the system because it was based on selective tests of accounting records and related data.

#### 1. Documentation

All expenditures should be supported by invoices and other documentation to support the payment of the expenditures. We found isolated cases where invoices were not available, part of the reason are documents still in deceased clerk's estate, and not turned over to the Township. We were able to satisfy ourselves through additional testing, however the Township needs to get their records immediately.

#### 2. Cemetery Endowment Fund

Need to change fund number to 155, in compliance with permanent fund numbers with the uniform chart of accounts.

#### 3. Fixed Assets - Capital

It will be necessary for the Township to establish and maintain records for acquisition and disposal of the Township's depreciation threshold of \$1500.

#### 4. Cash Disbursements

It was noted that checks are at times written out of sequence and dated as such. There should be accountability of all checks in order.

#### 5. Cancellations

Invoices should be stamped with date received, approval initials, date paid and account number to general ledger system. This provides proper documentation to avoid duplicate payments and proper posting to general ledger.

#### 6. Payroll

Be sure that all forms are properly prepared and tied into payroll records, complying with tax laws.

Respectfully Submitted,

Philip 成 Rubley

The above mentioned conditions were considered in determining the nature, timing, and extent of audit tests to be applied to our examination of the financial statements, and this report does not modify our report dated June 24, 2005, on such financial statements.

If we can be of any further assistance, please do not hesitate in contacting us.

PRR/cab